



SECRETARY OF DEFENSE
1000 DEFENSE PENTAGON
WASHINGTON, DC 20301-1000

JUL - 2 2021

Dear Uniformed Service Members and Department of Defense Civilian Employees:

This year marks the 60th anniversary of the Combined Federal Campaign (CFC). Local communities, our country, and the world have benefitted from members of the Federal community, like you, going beyond your commitment to service, reaching deeper than what is required, and pledging more than \$8.5 billion to causes that make a positive impact on millions of lives. As we celebrate 60 years of generosity, I invite you to consider marking this milestone with me by reflecting on your chosen cause, your values, and the ways in which you can spark a change in the world.

When we pledge to a charitable organization, we tangibly demonstrate our hope for a better future. The 2020 CFC took place during a very challenging time, but the Federal community demonstrated their strong sense of hope, evident in the \$83.6 million pledged. I am humbled by the generosity and fortitude of the men and women serving within our ranks. We must continue to allow our hope to be visible as we enter the 2021 campaign season.

Our communities, our nation, and our world continue to face many challenging issues. Innumerable circumstances require support, assistance, or intervention. Whether it is someone in need in your own community, contributing to medical research to help cure rare diseases, or coming to the rescue of an endangered species, the CFC provides a method for us to make big impacts on the world around us.

All Federal employees have the opportunity to participate in the 2021 CFC, either by monetary contribution or pledging your time to a cause of your choice. The CFC is a secure, convenient, and powerful way to make a positive impact on the world and to transform hope into action. When you are provided information about the campaign and are invited to make a positive impact through the CFC, I urge you to consider joining me in making a pledge to your chosen cause in the 2021 CFC.

Thank you for your support of the 2021 CFC and for all you do every day.

A handwritten signature in purple ink, likely belonging to the Secretary of Defense, is located in the bottom right corner of the page.